

<b>Time</b>	<b>Subject</b>	<b>For decision / discussion / information</b>	<b>Paper / Oral</b>
14:00 – 14:05	<b>Introduction, apologies for absence and declarations of conflict of interest</b>		Oral
14:05 – 14:15	<b>Improving the Regulatory Framework</b> Christina Anthony, Regulatory Strategy Programme Manager		22/09/01
14:15 – 14:25	Q&A		
14:25 – 14:35	<b>Scottish Authority Food Enforcement Rebuild (SAFER)</b> Lorna Murray, Head of Local Authority Delivery Division		22/09/02
14:35 – 14:45	Q&A		
14:45 – 14:55	<b>Field Operations Resourcing</b> Bryan Campbell		22/09/03
14:55 – 15:05	Q&A		
15:05 – 15:25	<b>Break</b>		
15:25 – 15:35	<b>Communications and Marketing – Strategic Approach</b> Julie Hesketh-Laird, DCEO & Director of Strategy and Corporate Affairs		22/09/04
15:35 – 15:45	Q&A		
15:45 – 15:55	<b>Digital Strategy</b> John Rhodes, Head of Corporate Services and Digital Transformation Rebecca Callaby, Data Scientist		22/09/05
15:55 – 16:05	Q&A		

16:05 – 16:10	<b>Minutes arising from meeting held 15 June 2022</b> <b>Action Log</b>	22/09/06 22/09/07	22/09/06 22/09/07
16:10 – 16:25	<b>Chair and Chief Executive Reports</b> Heather Kelman, Chair Geoff Ogle, Chief Executive		Oral 22/09/08
16:25 – 16:35	<b>Audit &amp; Risk Committee Oral Update</b> Sue Walker, ARC Chair		Oral
16:35 – 16:45	<b>Finance &amp; Business Committee Report to the Board</b> Louise Welsh, Deputy Chair		Oral
16:45 – 16:50	<b>AOB</b>		
16:50 – 17:00	<b>Closed session – ELT and Board</b>		